

MPUMALANGA PROVINCIAL GOVERNMENT

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Department of Finance

Litiko LeteTimali

UmNyango weZeemali

Departement van Finansies

Kgoro ya Matlotlo

Enquiries: Ms NZ Nkamba - Ext: 4564

PROVINCIAL TREASURY CIRCULAR 41(a) OF 2011

TO:

THE ACCOUNTING OFFICER: VOTE 1: OFFICE OF THE PREMIER (MR JM RABODILA)
THE ACCOUNTING OFFICER: (ACTING): VOTE 2: PROVINCIAL LEGISLATURE (MR LB TSHABALALA)
THE ACCOUNTING OFFICER (ACTING): VOTE 3: FINANCE (MR JB MBATHA)
THE ACCOUNTING OFFICER: VOTE 4: COOPERATIVE GOVERNANCE AND TRADITIONAL AFFAIRS (MR D MAHLOBO)
THE ACCOUNTING OFFICER: VOTE 5: AGRICULTURE, RURAL DEVELOPMENT AND LAND ADMINISTRATION (MS NL SITHOLE)
THE ACCOUNTING OFFICER: VOTE 6: ECONOMIC DEVELOPMENT, ENVIRONMENT AND TOURISM (DR DV DLAMINI)
THE ACCOUNTING OFFICER: VOTE 7: EDUCATION (MS MOC MHLABANE)
THE ACCOUNTING OFFICER: VOTE 8: PUBLIC WORKS, ROADS & TRANSPORT (MR KM MOHLASEDI)
THE ACCOUNTING OFFICER: VOTE 9: SAFETY, SECURITY & LIAISON (MR ST SIBUYI)
THE ACCOUNTING OFFICER: VOTE 10: HEALTH (DR JJ MAHLANGU)
THE ACCOUNTING OFFICER: VOTE 11: CULTURE SPORTS AND RECREATION (MS SP MJWARA)
THE ACCOUNTING OFFICER: VOTE 12: SOCIAL DEVELOPMENT (MS NL MLANGENI)
THE ACCOUNTING OFFICER: VOTE 13: HUMAN SETTLEMENTS (MR D DUBE)

THE CHIEF FINANCIAL OFFICER: VOTE 1: OFFICE OF THE PREMIER (MR T NKOJOANA)
THE CHIEF FINANCIAL OFFICER: VOTE 2: PROVINCIAL LEGISLATURE (MR S SANYANE)
THE CHIEF FINANCIAL OFFICER: VOTE 3: FINANCE (MS P SEMENYA)
THE CHIEF FINANCIAL OFFICER: VOTE 4: COOPERATIVE GOVERNANCE AND TRADITIONAL AFFAIRS (MR MD SHIPALANA)
THE CHIEF FINANCIAL OFFICER (ACTING): VOTE 5: AGRICULTURE, RURAL DEVELOPMENT AND LAND ADMINISTRATION (MR R MNISI)
THE CHIEF FINANCIAL OFFICER: VOTE 6: ECONOMIC DEVELOPMENT, ENVIRONMENT AND TOURISM (MS JP HLATSHWAYO)
THE CHIEF FINANCIAL OFFICER: VOTE 7: EDUCATION (MR CB MNISI)
THE CHIEF FINANCIAL OFFICER (ACTING): VOTE 8: PUBLIC WORKS, ROADS & TRANSPORT (MR S SHONGWE)
THE CHIEF FINANCIAL OFFICER: VOTE 9: SAFETY, SECURITY & LIAISON (MR BH NGOMA)
THE CHIEF FINANCIAL OFFICER: VOTE 10: HEALTH (MS G MILAZI)
THE CHIEF FINANCIAL OFFICER: VOTE 11: CULTURE SPORTS AND RECREATION (MR M KHOZA)
THE CHIEF FINANCIAL OFFICER: VOTE 12: SOCIAL DEVELOPMENT (MS P MORGAN)
THE CHIEF FINANCIAL OFFICER (ACTING): VOTE 13: HUMAN SETTLEMENT (MS B MOJAPELO)

THE GENERAL MANAGER: SUSTAINABLE RESOURCE MANAGEMENT (PT) (MS N NKAMBA)
THE GENERAL MANAGER (ACTING): ASSETS AND LIABILITIES MANAGEMENT (PT) (MR R MASAMBO)
THE GENERAL MANAGER: FINANCIAL GOVERNANCE (PT) (MS J BEZUIDENHOUT)



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A Pioneering Spirit

MTEC BUDGET HEARINGS: 2012 MTEF

Meetings for considering the 2012 MTEF budget submission are scheduled to take place on 25-27 October 2011.

I would like to invite you and your management team to this meeting.

It would be appreciated if your department could prepare a 60 minutes power point presentation covering the items indicated in the framework that accompanies this memorandum.

BACKGROUND

In order to work towards a coherent budget process, the Mpumalanga Provincial Treasury introduced Medium Term Expenditure Committee Hearings (MTEC Hearings) during 2006/07 financial year.

OBJECTIVES OF MTEC

The objectives of MTEC are to:

- improve analysis of key policies,
- fully examine the extent of reprioritisation,
- evaluate realistic spending plans,
- focus on policy areas and concurrent functions,
- reach agreement with departments on revisions to their medium-term draft budgets,
- assist in deciding on allocations to departments, whether the funds should be increased or decreased,
- engage on governance issues
- finalise recommendations for consideration and Executive Council approval,

The following are areas of policy significance that will be covered in the process:

- Whether the implementation of the agreed priorities that informed the preparation of the 2011/12 budget is on track from an implementation perspective. Key to this would be to determine whether the funding for these priorities is adequate in the first instance and subsequently whether the department will be confronted with any pressures in this regard;

MTEC Hearings will provide an opportunity to check whether the draft budget is appropriately responsive to national and provincial strategic priorities as articulated by the 12 national outcomes and provincial strategic objectives.

The engagements will also cover the progress that each department has made in responding to the socio-economic situation/challenges and service delivery environment within which it operates.

Discussions will also evaluate the impact of the department's spending on critical indicators relevant to the department,

- assessment of performance over the recent 6 months period, MEC speech (where applicable), APP 2011/12,
- SOPA pronouncements and 6 months performance 2011/12);
- Factors impacting on performance;
- Plans to be implemented to improve the level of performance;
- Future plans to improve level of performance.
- Assessment of outputs at sub-programme level, assessment of key cost drivers/inputs in achieving outputs.
- Identification of areas of potential savings or non-performing programmes.
- Identification of gaps between policy formulation and policy implementation at national and provincial sphere.

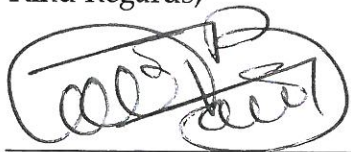
The framework for preparation for MTEC is attached hereto for ease of reference.

It must be noted that the electronic version of the framework was forwarded to Heads of Departments and Chief Financial Officers on 13 October 2011.

I look forward to welcoming you to these engagements.

Your co-operation is highly appreciated.

Kind Regards,



MR JB MBATHA
ACTING HEAD OF DEPARTMENT
DATE: 17 / 10 / 2011

FRAMEWORK OF INFORMATION TO BE SUBMITTED FOR EXECUTIVE COUNCIL LEKGOTLA AND PROVINCIAL MTEC PROCESS



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PART A

PMC will deliberate on the proposed template for Executive Council Lekgotla and once approved will be forwarded to departments

The same information packaged for Executive Council Lekgotla will be used for Medium Term Expenditure Committee (MTEC) discussions and will form Part A of this framework –

The framework has been packaged as follows:

Slides 4-5 – for the Executive Council Lekgotla

Sides 6-23 – MTEC discussion

A special request was made by both Provincial Treasury and Macro Policy for consideration of dates by PMC and the detail is provided on slide 3



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Schedule of critical dates to be proposed at PMC

Current dates	Proposed dates	Proposed area of work	Motivation
PMC Lekgotla	20-21 October 2011	PMC Lekgotla	PMC Lekgotla will receive MTEC report and provide further guidance on recommendation of MTEC
Submission of Adjustment chapters	21 October 2011	Workshop Planners, CFOs and Budget Offices on template	Detailed preparation so opportunity will be provided for workshop to take place. This is the second year that the framework will be implemented
	21 October 2011	Submission of Adjustment chapters	MTEC will receive proposed chapters
Tabling of National Adjustment Budget by Minister of Finance	21 October 2011	Submission of MTEC discussion documents	Macro Policy and Provincial Treasury will receive documents for analysis. Analysts from both Macro Policy and Provincial Treasury will have to work closely with departments providing feedback on various aspects of the work
	25 October 2011	Tabling of National Adjustment Budget by Minister of Finance	Confirmed at recent Budget Council- 6 October 2011
Executive Council Lekgotla	24,25, 26, 27, 28 October 2011	MTEC discussions	MTEC will conclude on departmental work. The HODs and MECs will know exactly what will be presented at Lekgotla on their respective departments
	26,27,28 October 2011	PMC Lekgotla	MTEC reports to be finalised on a daily basis - assistance to be sought from Office of Premier
	23,31 October 2011 to 1 November 2011 (Monday - Tuesday)	Executive Council Lekgotla	Executive Council will receive MTEC report already signed off by PMC Lekgotla
	2,3,4 November 2011	Budget and Finance Committee	Budget and Finance Committee to consider proposed adjustments
	8 November 2011	Special Cabinet Meeting	Special Cabinet Meeting to approve adjustments
	9 November 2011	Submission of Final adjustment chapters by departments	
	10-11 November 2011	Sign off - Adjustment Chapters by Accounting Officers	
	15 November 2011	Tabling of 2011 Adjustment Appropriation Bill	Within 30 days after Minister of Finance has tabled National Adjusted Budgets
25 November 2011	25 November 2011		

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2011/12 MID YEAR EXECUTIVE COUNCIL LEKGOTLA PROGRAMME FRAMEWORK

1. MID-YEAR DEPARTMENTAL PERFORMANCE REVIEW

- a. Financials -Accruals, audit outcomes, personnel expenditure, procurement, cost curtailment
- b. Non financials

c. Infrastructure performance report

2. CROSS CUTTING ISSUES

- a. Growth Path implementation plan & 2012/13 targets
- b. Provincial infrastructure plan & 2012/13 targets
- c. Intervention plan for Local Government
- d. Provincial 2012/13 priorities
- e. Proposed budget adjustment plans and budgets

A. MID-YEAR DEPARTMENTAL PERFORMANCE REVIEW (1 April – 31 October 2011)

[illegible]

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A. PROPOSED ADJUSTMENTS TO PLANS AND BUDGET

B. PROGRESS REPORT ON COST CURTAILMENT AND CLEARING ACCRUALS

C. PRIORITY OUTPUTS AND BUDGETS

Outcome				
Outputs	Key Activities	Budget		
		2012/13	2013/14	2014/15

D. KEY DECISIONS REQUIRED FROM EXCO



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ANNEXURES FOR PREPARATION FOR MTEC



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PART B

Review specific performance issues relevant to each department
Macro Policy has provided template as an annexure to the email

PART C

Supply Chain Management-Strategic Sourcing

As a provincial Administration, we need to demonstrate an improved understanding of:
Provincial Treasury to provide analysis

- a) Spending patterns with regards to a chosen commodity
- b) Have measures in place to enable sourcing practitioners to make informed sourcing and supply management decisions;
- c) Maximize the government's buying leverage;
- d) Optimize budgeting and planning processes;
- e) Drive continuous improvement in contract compliance and supplier performance.



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PART D

Review specific financial issues relevant to each department

There is never enough money to fund all the many deserving activities proposed by the departments.

Thus, the process of reprioritizing inevitably requires making some hard and often unpopular choices among competing priorities for public funds.

- a) **Slide** - Reprioritization and efficiency savings will require the reduction of wastage and inefficiency, and to get greater value for each rand spent. This requirement also applies to Public Entities related to a parent department in the province. Departments to report on reprioritization of expenditure and efficiency savings during 2011/12 and how they plan to continue in the 2012 MTEF and beyond.
- b) **Slide** – Trends on Accruals – 2008/09, 2009/10, 2010/11-status as well as 2011/12
- c) **Slide**- Conditional Grant Spending – spending on each of the projects funded from a conditional grant, realistic projections, reasons for variances as well as plans to address variances
- d) **Slide** - Spending plans for Roll-over funds
- e) **Slide** - Spending plans on special allocations made during 2011/12 (both National and Provincial priorities) – special focus on Health, Education, DARDLA on CRDP, Human Settlements and COGTA on Water Provision, DCSR on Sports Academy
- f) **Slide** – Plans to mitigate the impact of forfeited funds
- g) **Slide** – Progress on function shift relevant to each department , if any



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Donor funding – **Slide**

Should a department receive any foreign aid assistance, details should be presented here, indicating amounts and purposes. Please include a table on foreign aid assistance (as this differs across departments we could not provide a standardised table), which provides details of any terms and conditions attached to the funding. It should however be noted that funding from donors does not form part of a province's appropriation and should be dealt with in accordance with the Reconstruction and Development Programme Fund Act as amended.



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PPP - Slide

Identification of possible projects within provincial departments
The management and reporting on PPP projects in implementation

General issues

Slide - Own Revenue generation.

- a) Own revenue budgets vs actual collection as well as projections for the remaining 6 months.
- b) How will department maximize current targets.
- c) How will department increase revenue base (revenue enhancement plans).
- d) Plans for tariff increase for 2012 MTEF



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GOVERNANCE - Slide

- a) Reporting structures of the Chief Risk Officer and the Chief Audit Executive
- b) Number of posts and vacancies in the Risk Management Unit and Internal Audit Unit
- c) Confirmation whether risk management is included in performance contracts of managers as CMC
- (d) Confirmation whether risk management is a standing item on the Department's Governance structures (such as Management meetings, Audit Committee meetings, etc.)
- (e) Slide - 2010/11 Audit outcomes
- (f) Slide - Institutional governance arrangements for entities where applicable



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INFRASTRUCTURE – 8 SLIDES

a.

Institutionalisation - SLIDE

- Has the department utilized the institutionalization of the Infrastructure Delivery Improvement Programme (IDIP) to get a better return on its rand? (summarize issues where IDIP could generate better results).
- Does the department have an organizational structure in place that is effectively aligned and occupied by well trained officials? And does it give effect to effective and efficient infrastructure delivery?
- Has the department given effect to skills development training for officials involved with Infrastructure Delivery?
- Does the department make use of the institutional framework (SDA) that exists between client/implementing agent (PW) to plan together?



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a.

Planning and Budgeting - Slide

- Has the User Asset Management Plan (U-AMP) and the applicable templates been utilized to identify capital and current projects?
- Does the department apply the principles of Cost Benefit Analysis (CBA) to ensure that funding for competing projects are directed where the highest needs are directed?
- Does the department use a cost planning model to reduce and optimize the infrastructure budget and to achieve value for money?
- Are techniques, such as sensitivity analysis been used to identify key risk variables (cost overruns, change of project, late completion or late start of projects) to reflect worst, most likely and best case scenarios and therefore support a reasoned judgement?
- Are the systemic risks of project time based cash flows attributable to the misalignment of available budget been properly taken care of?
- Are build –up costs including escalations due to inflation and tender estimation been catered for over the MTEF period?
- Does the department take into consideration uncertainty and risks when aligning cash flow to consultancy fees and constructions costs during planning and budgeting?
- Does the department optimize the infrastructure budget through the analysis of the costs of different levels of infrastructure options, optimized decision making and therefore providing the required level of service at the least cost?



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a.

Slide - Internal Control and Compliance to Infrastructure Delivery Improvement Programme (IDIP) and Construction Industry Development Board Act (CIDB) prescripts

- Does the department have a signed off Service Delivery Agreement (SDA) in place that regulates the roles and responsibilities ,underpinned by Infrastructure Programme Implementation Plan (IPIP) and Infrastructure Programme Management Programme (IPMP) been signed off ?
- To what extent does the department adhere to the Gaps/weaknesses identified on the quarterly Effectiveness Reports (summarize gaps/weaknesses and the extent it has been addressed)
- To what extent does the department comply with CIDB prescripts? (Highlight critical areas of non-compliance or deviations from the construction procurement procedures).
- Does the department fully apply the User Asset Management Guidelines and templates when preparing User Asset Management Plan (U-AMP) Highlight critical areas of deviations from the U-AMP
- Does the department apply the prescribed Alignment Model when conducting cash flow analysis on projects with the aim of reducing under/over spending or roll overs?
- To what extent is infrastructure management procedures, as prescribed in IDIP and CIDB Toolkit standardized within the department?
- From a spending perspective, where are the areas of underperformance (maintenance, new construction, (including flood damage) etc.) within the current financial year?
- Does the department procure according to a well defined procurement strategy to assist that the best breed of

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a.

Slide- Infrastructure Expenditure Data Integrity and Linkages to Expenditure Trends

- Does the department meet the monthly and quarterly infrastructure reporting requirements (IRM) to PT and NT respectively in terms of Division of Revenue act (DORA)? (Summarize issues/ challenges)
- Does the department capture project infrastructure budgets on BAS to ensure data integrity when extracting quarterly expenditure data for the Infrastructure Reporting Model (IRM) and In-Year –Monitoring Reports?
- Does the impact of infrastructure spending talk to the effective processes between Public Works? (Highlight areas on IPPP & IPMP)
- Does the department have processes in place to ensure that the project status i.r.o infrastructure projects, as reported on IRM are updated accordingly? (summarize previous misalignment and how it affects cash flow)
- Highlight Infrastructure Supply Chain Management issues that impact on previous spending performance and how it has been catered for in the new MTEF period?
- Quarterly IDIP Effectiveness reports – Health and Education

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Gazetting of infrastructure projects - **Slide**

- a) Assessment of current projects vs budgets for 2011/12 – only report on problematic projects and plans to address – are we implementing gazetted projects?
- b) Assessment of current projects vs budgets for 2012/13
- c) Is there scope for the implementation of new projects in 2012/13
- d) State of Readiness – for gazetting 2012/13 project lists



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Responsiveness of draft Budget (2)

This part of the assessment considers whether the draft budget is appropriately responsive to national and provincial strategic priorities as articulated by the 12 national outcomes and provincial strategic objectives.

APP Evaluation

In order to evaluate the relevance of APP objectives and performance targets in the light of 12 outcomes and the respective outputs the following information is required

Alignment of the Budget to the APP - slide

- a) How has the department's budget been aligned in order to take into account outputs that are shared by more than one department

Reprioritisation of funds towards identified outcomes and Provincial Strategic Objectives

- a) Service deliverables and outputs that are needed to meet these outcomes.
- b) Allocations to programmes that provide for these outputs.
- c) Identification and costing of the key activities and outputs under programmes or sub-programmes.



Service Delivery Reporting and Performance (Responsiveness) including baseline assessment (1)

Slide- Report should cover the progress that the department has made in responding to the socio-economic situation/challenges and service delivery environment within which it operates.

Slide - What is the impact of the department's spending on critical indicators relevant to the department

Slide-Report on outputs at sub-programme level and include assessment of key cost drivers/inputs in achieving outputs.

Slide - Identify areas of potential savings or non-performing programmes.

Slide - Identify gaps between policy formulation and policy implementation at national and provincial sphere.

Slide - Unfunded mandates – are there any in the department, impact on the budgets, how is department positioned to deal with them?



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PART E



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PART E - PROJECT ON TARGET RATIO OF 6% -

Programme 1 'Administration' should be as small as possible, as its costs should be spread between programmes

Definition: Support Services Programmes are groups of activities gathered into a single programme in each department which are not directly involved in the delivery of services to the Public, but rather provide support services to all programmes within the department. Typical support services programme activities are Human Resources , department wide information Technology services, Legal Services, Communication services.

The technical content of the work of a support service programme is not specifically related to the specialized mandate of the department.

- a) MTEC will also assess formally progress made on the above project
- b) MTEC will also assess the proposed allocations to Programme 1 whether departments will sustain the reduction made during 2011/12 on Programme 1 reprioritizing budgets from Programme 1 towards service delivery Programmes.
- c) Programme 1 a support Programme by its nature as a percentage of total provincial expenditure.
- d) The HODs and fellow CFOs are requested to be mindful of this provincial project as preliminary allocations are made on the 2012 MTEF budgets between Programme 1 and the rest of the service delivery Programmes.
- e) The big issue is to decentralize the expenditure as far as possible.
- f) What are the cost drivers in Programme 1?



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Table A1: Summary: Ratios: Administration vs. total (2009)														
2005/06			2006/07		2007/08		2008/09		2009/10		2010/11		2011/12	
Outcome			Outcome		Outcome		Pre-audited outcome		Medium-term estimates		Medium-term estimates		Medium-term estimates	
Percentage share of province														
Eastern Cape			8 9%	8 9%	9 3%	10 1%	10 4%	9 3%	8 2%	9 2%				
Free State			10 2%	9 8%	9 5%	8 4%	8 6%	8 2%	8 1%	8 1%				
Gauteng			8 8%	8 3%	9 2%	9 7%	7 9%	8 3%	7 9%	8 3%				
Kw azulu-Natal			6 7%	6 7%	6 6%	6 3%	5 8%	5 7%	5 6%	5 6%				
Limpopo			12 6%	11 4%	10 0%	10 3%	10 5%	10 1%	10 1%	9 5%				
Mpumalanga			10 4%	10 4%	10 6%	10 7%	11 5%	11 3%	11 4%	11 4%				
Northern Cape			10 5%	10 9%	11 0%	11 9%	10 1%	9 9%	9 7%	9 7%				
North West			7 6%	8 1%	8 9%	8 4%	8 2%	7 8%	7 6%	7 6%				
Western Cape			5 2%	5 4%	5 5%	5 8%	5 3%	5 2%	4 9%	4 9%				
Average			8 7%	8 5%	8 6%	8 7%	8 3%	8 0%	7 8%	7 8%				
Programme 1: Administration (R million)														
Eastern Cape			2 111	2 408	2 824	3 949	4 414	4 286	4 572					
Free State			1 091	1 209	1 263	1 342	1 580	1 669	1 754					
Gauteng			2 394	2 892	3 854	5 034	4 380	4 625	4 781					
Kw azulu-Natal			2 245	2 459	2 940	3 487	3 482	3 764	3 993					
Limpopo			2 639	2 711	2 480	3 150	3 633	3 836	3 908					
Mpumalanga			1 212	1 319	1 723	2 144	2 594	2 796	3 034					
Northern Cape			417	500	652	844	805	869	926					
North West			1 004	1 217	1 352	1 478	1 634	1 740	1 851					
Western Cape			869	1 021	1 182	1 493	1 533	1 615	1 656					
Total			13 982	15 735	18 271	22 921	24 056	25 200	26 475					

Table A2: Summary: Ratios: Administration vs. total (2011)														
2007/08			2008/09		2009/10		2010/11		2011/12		2012/13		2013/14	
Percentage share of province						Revised outcome		Medium-term estimates						
Eastern Cape														
Free State	9 5%	12 9%	12 5%	8 8%	9 5%	9 3%	9 3%	9 1%	9 3%	9 3%	9 3%	9 1%	9 1%	
Gauteng	9 7%	8 4%	9 0%	8 4%	8 5%	8 1%	8 1%	8 1%	8 1%	8 1%	8 1%	7 9%	7 9%	
kwaZulu-Natal	6 8%	7 2%	6 6%	6 5%	6 3%	5 1%	5 1%	5 0%	5 1%	5 1%	5 1%	5 0%	5 0%	
Limpopo	6 4%	6 1%	7 1%	5 6%	5 2%	4 8%	4 8%	4 7%	4 8%	4 8%	4 8%	4 3%	4 3%	
Mpumalanga	10 0%	10 2%	9 2%	9 1%	8 8%	8 9%	8 9%	8 7%	8 9%	8 9%	8 9%	8 7%	8 7%	
Northern Cape	10 5%	10 7%	10 5%	10 6%	11 5%	11 5%	11 5%	11 5%	11 5%	11 5%	11 5%	11 5%	11 5%	
North West	10 9%	11 8%	10 4%	10 3%	9 4%	9 3%	9 3%	9 3%	9 3%	9 3%	9 3%	9 3%	9 3%	
Western Cape	9 6%	9 2%	8 0%	8 3%	7 5%	7 4%	7 4%	7 4%	7 4%	7 4%	7 4%	7 4%	7 4%	
Average	6 1%	6 3%	5 2%	5 0%	5 0%	4 9%	4 9%	4 9%	4 9%	4 9%	4 9%	4 9%	4 9%	
Programme 1: Administration (R million)														
Eastern Cape														
Free State	2 856	5 023	5 655	4 594	4 997	5 103	5 103	5 329	5 329	5 329	5 329	5 329	5 329	
Gauteng	1 282	1 358	1 684	1 814	1 983	1 992	1 992	2 061	2 061	2 061	2 061	2 061	2 061	
kwaZulu-Natal	2 841	3 721	3 873	4 125	4 114	4 546	4 546	4 774	4 774	4 774	4 774	4 774	4 774	
Limpopo	2 831	3 360	4 528	3 922	3 998	4 197	4 197	4 379	4 379	4 379	4 379	4 379	4 379	
Mpumalanga	2 461	3 106	3 264	3 829	3 847	4 088	4 088	4 241	4 241	4 241	4 241	4 241	4 241	
Northern Cape	1 708	2 141	2 480	2 815	2 559	2 737	2 737	2 876	2 876	2 876	2 876	2 876	2 876	
North West	646	837	854	978	966	1 024	1 024	1 082	1 082	1 082	1 082	1 082	1 082	
Western Cape	1 469	1 629	1 621	1 879	1 840	1 930	1 930	2 062	2 062	2 062	2 062	2 062	2 062	
Total	13 982	15 735	18 271	22 921	24 056	25 200	25 200	26 475	26 475	26 475	26 475	26 475	26 475	



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MPUMALANGA SUMMARY OF ACTUAL BUDGET VS ADMINISTRATION BUDGET

Department	2011/12			
	Main Budget	Administration Budget	Admin as % of Total Budget	Admin Expenditure as at 31 May 2011
Education	12 951 753	634 432	5%	104 890
Health	7 365 135	397 912	5%	52 713
Social Development	956 057	296 172	31%	32 845
Office Of The Premier	141 464	64 920	46%	8 852
Mpumalanga Provincial Legislature	193 974		0%	
Finance	216 573	68 636	32%	9 271
Co-Operative Governance And Traditional	325 643	77 836	24%	12 278
Agriculture, Rural Development And Land	969 111	128 057	13%	20 165
Economic Development Tourism And Envir	647 741	92 034	14%	17 450
Public Works Roads And Transport	3 776 025	531 721	14%	71 283
Safety, Security And Liaison	122 553	63 983	52%	8 665
Culture Sport And Recreation	337 102	86 504	26%	12 823
Human Settlements	1 194 824	58 946	5%	13 281
Total	29 197 955	2 501 153	9%	364 516

MPUMALANGA SUMMARY OF ACTUAL BUDGET VS ADMINISTRATION BUDGET

Department	2011/12			
	Main Budget	Administration Budget	Admin as % of Total Budget	Admin Expenditure as at 31 Aug 2011
Education	12 951 753	634 432	5%	223 902
Health	7 365 135	397 912	5%	142 080
Social Development	956 057	229 193	24%	108 812
Office Of The Premier	141 464	64 920	46%	24 548
Mpumalanga Provincial Legislature	193 974		0%	
Finance	216 573	68 636	32%	26 932
Co-Operative Governance And Traditional	325 643	77 836	24%	34 064
Agriculture, Rural Development And Land	969 111	128 057	13%	51 461
Economic Development Tourism And Envir	647 741	89 298	14%	47 302
Public Works Roads And Transport	3 776 025	518 740	14%	182 948
Safety, Security And Liaison	122 553	63 983	52%	27 593
Culture Sport And Recreation	337 102	86 504	26%	33 952
Human Settlements	1 194 824	58 946	5%	30 976
Total	29 197 955	2 418 457	8%	934 570

On this slide, each department must present the 2011/12, 2012/13 and the 2013/14 and 2014/15 Administration budget in order to demonstrate growth or decline on this budget and motivate proposed move

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Finance

DEPARTMENT: FINANCE
MPUMALANGA PROVINCIAL GOVERNMENT

THANK YOU



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DEPARTMENT: FINANCE
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