



# BUDGET *Vote* Speech

Mr Bonakele Majuba, MPL  
MEC for Finance  
24 July 2025

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*Mpumalanga, A Province that Works for All*



**SPEECH BY THE MEC FOR FINANCE, MR BA MAJUBA (MPL), ON THE  
OCCASION OF TABLING OF THE PROVINCIAL BUDGET VOTE FOR THE 2025/26  
FINANCIAL YEAR TO THE MPUMALANGA PROVINCIAL LEGISLATURE**

**24 July 2025**

Honourable Speaker Makhosazane Masilela  
Honourable Deputy Speaker, Sam Masango  
Honourable Premier Mandla Ndlovu,  
Honourable Chief Whip Eva Makhabane  
Colleagues in the Executive Council,  
Honourable Chairperson of the Portfolio Committee on Finance, Sonto Malepeng  
Honourable Members of the Provincial Legislature,  
Chairperson and Members of the House of Traditional and Khoi San Leadership, Kgoshi LM Mokoena  
Executive Mayors and Members of Mayoral Committees on Finance,  
Director General,  
Head Official of the Provincial Treasury and all Heads of Departments,  
Leadership of the Governing Party and Alliance partners, SACP, COSATU and SANCO  
Business community,  
Esteemed Guests,  
Ladies and Gentlemen,

**INTRODUCTION**

I am honoured to present my second Budget Vote for the Provincial Treasury. This vote reflects our belief and our commitment to equitable allocation, responsible spending, clean governance, and growth that benefits all. It echoes the promise we made to the people of Mpumalanga —

- To build a capable, ethical, developmental state that cares for its people.
- To fight poverty and rising costs of living, and
- To increase job opportunities in the Province whilst growing the economy.
- To be an accountable and financially stable administration

The departmental budget supports this broad developmental agenda. Moreover, it serves as a concrete expression of our commitment to establishing a public service that operates efficiently and remains fully accountable to the citizens of Mpumalanga.

**SUSTAINABLE RESOURCE MANAGEMENT**

*Budget and Expenditure Monitoring*



Effective budgeting, rigorous expenditure monitoring, and transparent reporting are the cornerstones of sound public finance management.

The Provincial Treasury exists to do just that.

From the retabled Provincial Budget over a month ago, to individual Budget Votes currently being presented to the Legislature, we are demonstrating our commitment to just and accountable financial administration.

We will continue to promote prudent public resource management, including by supporting departments in conducting expenditure reviews to inform the next provincial budget cycle.

### *Revenue Enhancement*

The province's own revenue collection amounts to less than 4 per cent of the total annual budget. We must and will do more to improve revenue generation and collection. To this end, the Provincial Treasury is at an advanced stage of reviewing the Provincial Revenue Enhancement Strategy. This initiative aims:

- To improve the provincial revenue base so as to support expansive service delivery throughout the province.
- To optimise existing revenue streams whilst also exploring new revenue sources
- To modernise our revenue collection systems in order to enhance efficiency and compliance at revenue administration points.
- To effectively deliver services through innovative and effective means.

### *Infrastructure Delivery Support*

Infrastructure drives our development. It fuels economic growth and enhances the quality of life for our communities.

In line with our commitment to strengthening infrastructure monitoring systems and assisting departments in qualifying for incentives, I am pleased to report that the Departments of Education and Health have both qualified for the Performance-Based Incentive Grant (PBIG) for the 2025/26 financial year.

We will intensify our efforts to support departments in meeting the threshold for incentive funding in the following evaluation cycle.

The Provincial Treasury will also support departments to ensure that our pipeline of strategic infrastructure projects remains strong and credible for the Budget Facility for Infrastructure (BFI).

We would like to reaffirm our commitment to assisting municipalities in adopting the Local Government Infrastructure Delivery Management System (LGIDMS) once it is officially published. This system will serve as a framework to elevate municipal infrastructure delivery.



## ASSETS AND LIABILITIES MANAGEMENT

Honourable Speaker,

### *Public Procurement Policy Support*

The public procurement system is a vital tool for transforming a society that still experiences socio-economic imbalances.

The Department will continue to utilise public procurement as a strategic lever to empower and ensure that designated groups, including women, youth, and People with Disabilities, access opportunities.

We will further intensify monitoring and reporting of all provincial departments and public entities on transformative procurement targets to ensure alignment with the spirit and letter of public procurement legislation.

The Provincial Treasury will also conduct regular workshops for suppliers to deepen their understanding of the legislative framework and procurement processes, as well as to share available opportunities within the public sector.

### *Payment of suppliers' invoices*

One of the findings in our ongoing assessment of service delivery is the persistent challenge of late payments to suppliers.

Despite the legal requirement to settle valid invoices within 30 days and targeted interventions, such as the digital invoice tracking system, which modernises payment processes, non-compliance among departments continues to undermine supplier confidence.

The Provincial Treasury will continue to support institutions in improving internal controls and system-related issues, thereby ensuring compliance with Section 38(1)(f) of the PFMA.

### *Information technology and financial systems*

Modern systems help us serve faster and smarter.

That's why we are developing a provincial Digital Transformation Strategy to optimise the use of technology for service delivery and interdepartmental collaboration. The strategy builds on recently introduced systems in human resources and accounting services, including critical areas such as procurement and public services.

Key focus areas of the strategy, in the medium term, include:

- Strengthening transversal systems that are already implemented across the provincial administration, such as eLeave and Caseware, among others.



- Seamless migration to newer versions of Basic Accounting Systems as implemented nationally.
- Working with other partners in the ICT space to ensure full implementation of the Microsoft 365 package in order to unlock other inherent benefits.
- Implementing tight cybersecurity in order to safeguard the work of the Government comprehensively.
- Providing essential information and communication technology services, including advice on ICT governance.

## MUNICIPAL FINANCE SUPPORT

Honourable Speaker

In line with our previous commitment to continue supporting municipalities, we can report that:

- Financial Recovery Plans (FRP) for Emalahleni, Msukaligwa, Thaba Chweu, and Govan Mbeki Local Municipalities were reviewed and tabled to their respective Councils.
- The FRP Oversight Council, constituted by the MEC for Finance, MEC for COGHSTA, Executive Mayors, and Council Speakers, had its first meeting in May this year.
- The war rooms at the administrative level have also been established and are fully functional.

We will continue to provide technical and governance support through our municipal finance support programme to the local government sphere.

The following interventions are prioritised in the 2025/26 financial year:

- Assessment of municipal draft budgets and mid-year budget performance.
- Analysis of municipal audit outcomes and audit action plans.
- Strengthening of budget credibility, revenue enhancement strategies, and audit improvement plans.

## FINANCIAL GOVERNANCE

We are encouraged by the general improvement in the 2023/24 audit cycle as no department, public entity or municipality received a disclaimer or adverse audit opinion.

We will work closely with COGHSTA, SALGA, and District municipalities to improve overall financial management capabilities and audit outcomes in local government institutions. This





includes capacity-building initiatives, supporting the work of independent audit and risk committees, and providing valuable input to enable the effective implementation of audit remedial plans.

The Provincial Treasury will monitor the effectiveness of oversight structures and provide support to ensure they fulfil their oversight mandate in Departments, Public Entities and Municipalities.

We will further assess the Risk management maturity levels in identified departments, public entities, and municipalities, and develop support plans to increase these maturity levels.

## BUDGET DISTRIBUTION

The proposed budget for the current financial year to implement the policy priorities of the Provincial Treasury amounts to R647 million and 494 thousand.

- The administration component is allocated **R167.1 million** to drive the implementation of public and municipal finance legislation in the Province.
- Sustainable Resource Management receives **R86.4 million** to ensure allocative efficiencies and encourage credible spending in the province, amongst others.
- **R358.9 million** is allocated to Asset and Liability Management to provide policy guidance on public procurement and enabling technology and systems in line with the government's digital transformation agenda.
- The Financial Governance programme gets **R35 million** to coordinate audit improvement plans and provide advice on financial reporting and general governance to institutions.

## CONCLUSION

When government institutions account for public money, they do so not only for auditors but for every citizen whose daily life is shaped by our budgetary decisions.

As the author of the 1965 novel ***Dune*** and its five sequels, Frank Herbert wrote, “*the machinery of government is always subordinate to the will of those who administer that machinery.*”

At the heart of public service lies a commitment not just to deliver, but to account - to explain, disclose, and inspire confidence.

The 2025/26 Provincial Treasury Budget Vote reaffirms our unwavering commitment to responsible stewardship of public finances.

We appeal to the administration, across the Province, to ensure that each expenditure yields tangible benefits for our people.




I hereby table the Policy Priorities and Budget for Vote 3: Provincial Treasury for consideration by the Legislature.

**I thank you.**




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